





SCOPE & BACKGROUND

The purpose of this study is to address the frequently asked questions regarding future demand for housing in Jackson-Madison County.

This report compiles and analyzes data particularly related to BlueOval City (BOC) to provide a foundation for planning.

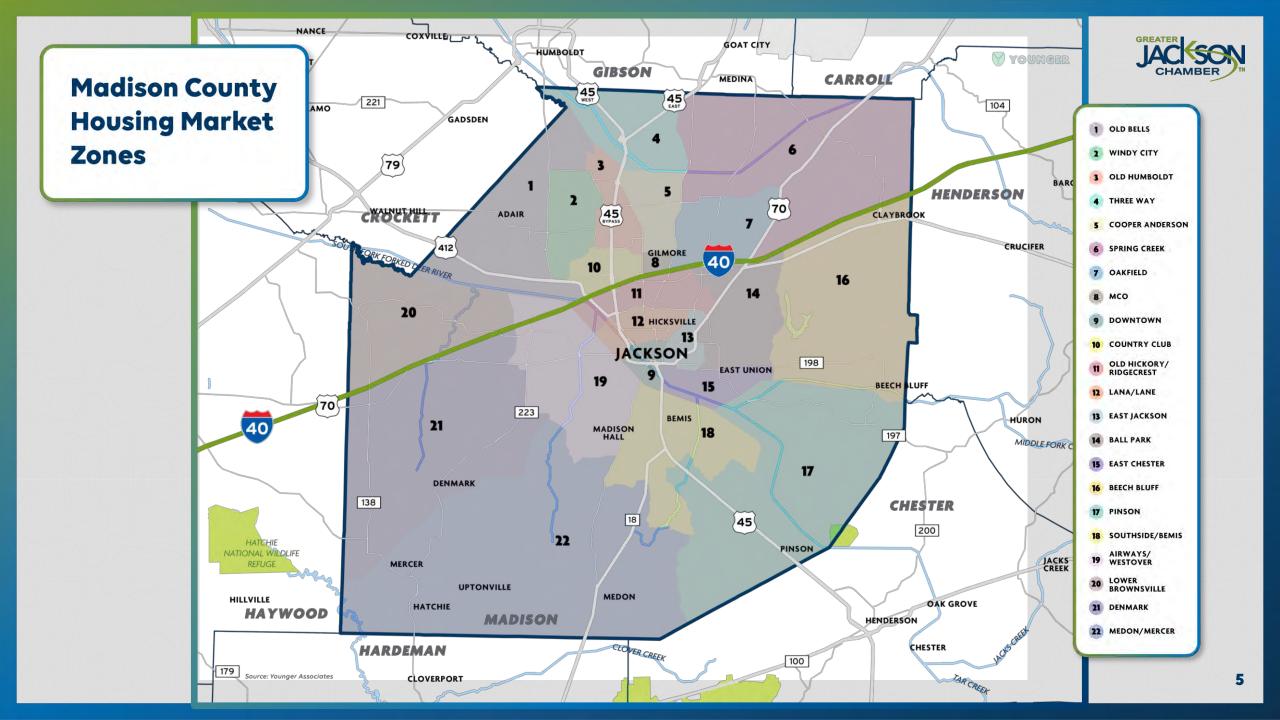


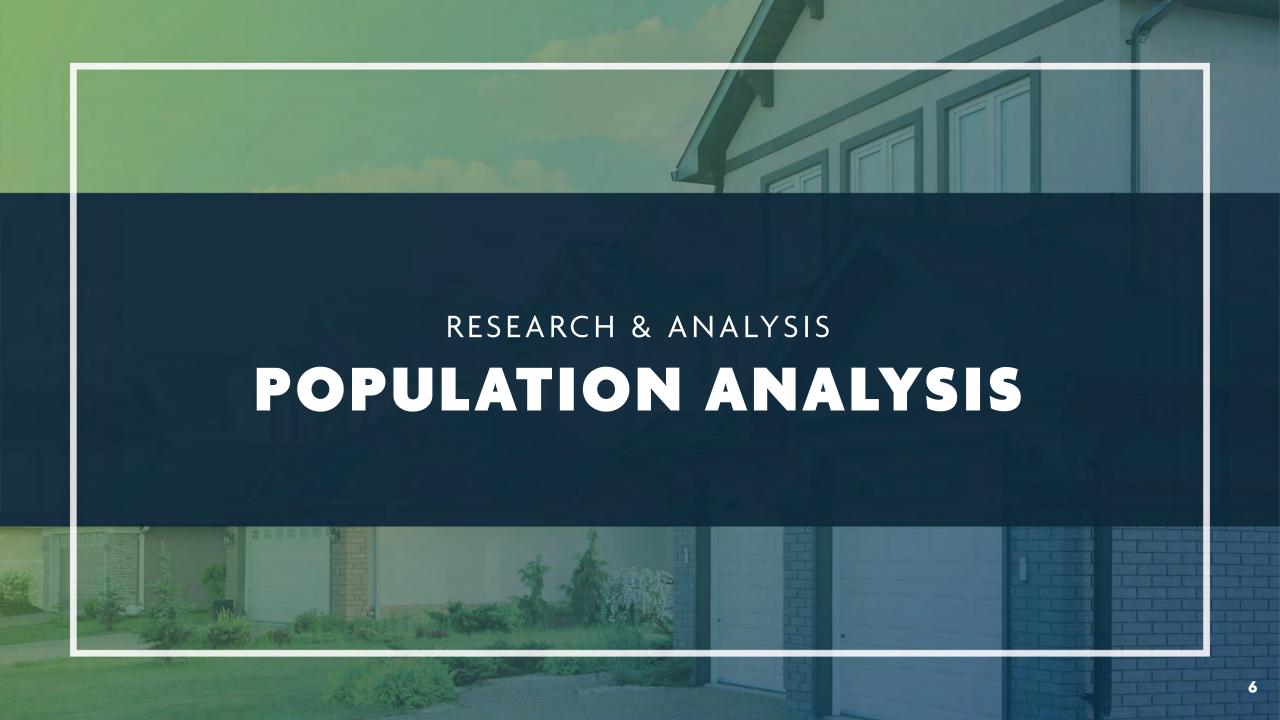
SCOPE & BACKGROUND

Jackson-Madison County is poised to attract growth from BlueOval City

- Easy highway access
 I-40 & US Hwy 70/79
- McKellar-Sipes Regional Airport
- Longstanding commute patterns

- Retail
- Entertainment
- Higher education
- Healthcare
- Utility infrastructure & capacity



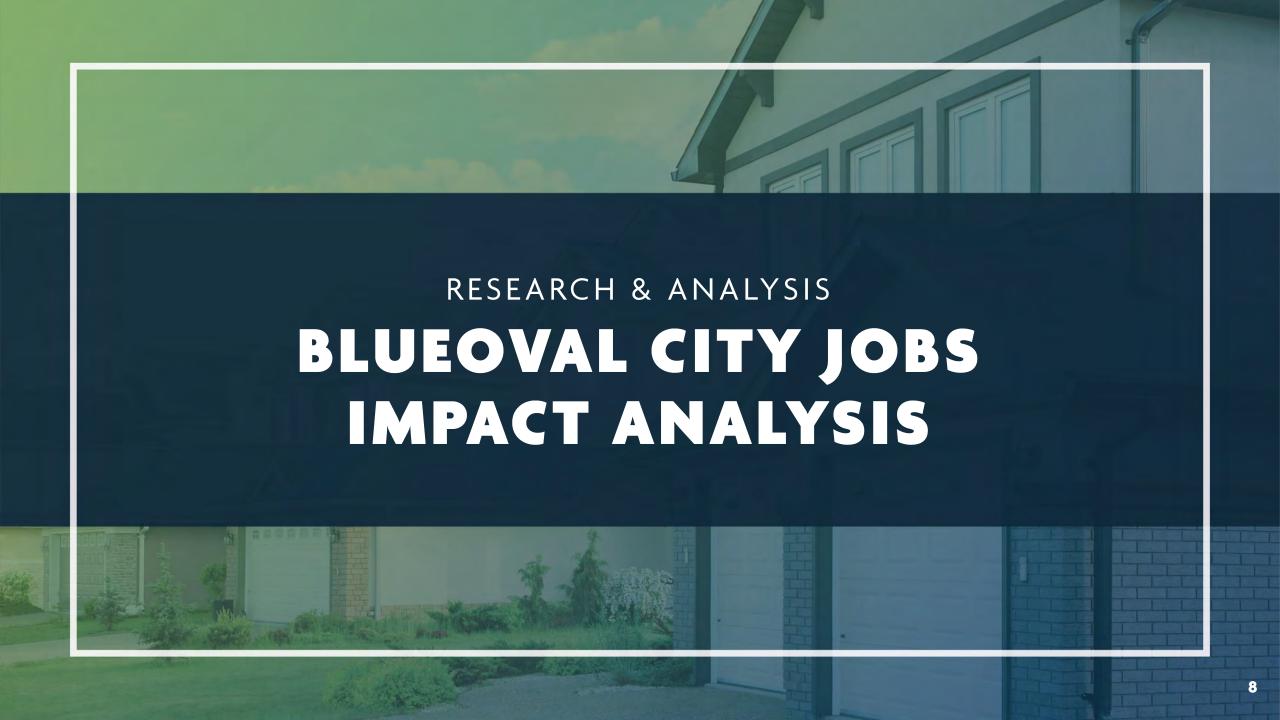


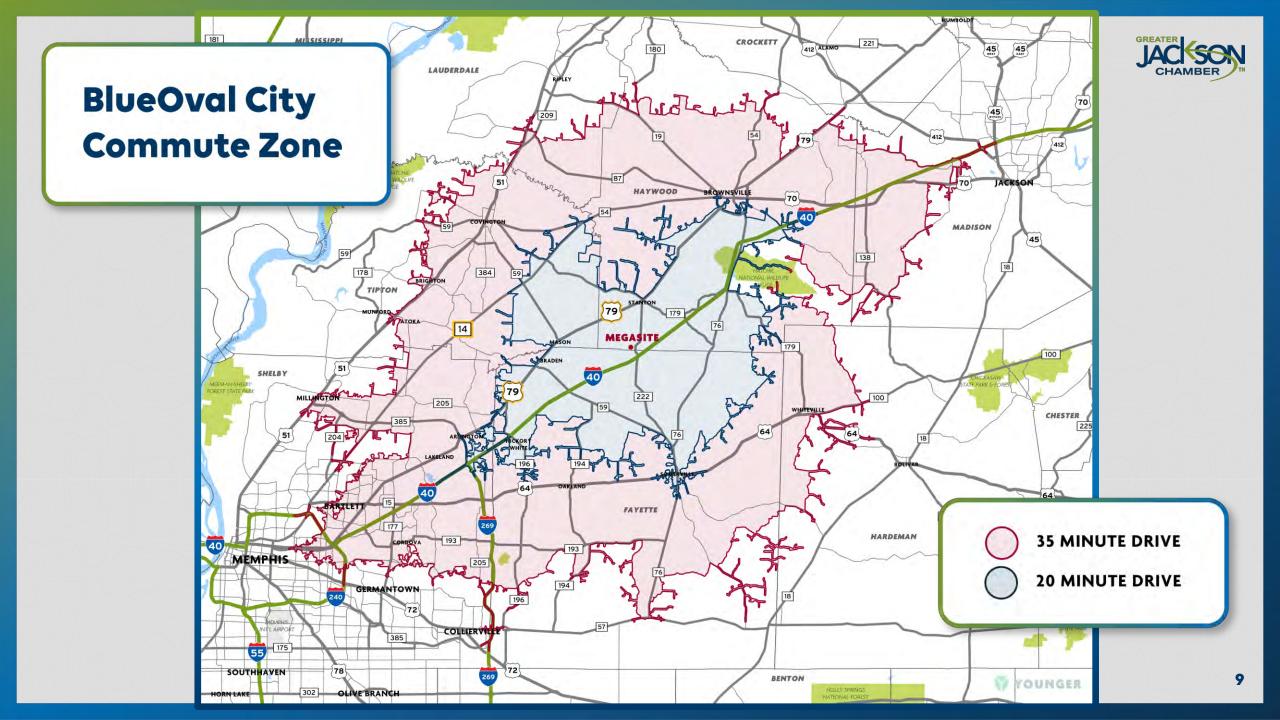
PRIOR POPULATION PROJECTION UNIVERSITY OF TENNESSEE



Madison County Population Projections 2025-2070 – Prior to BlueOval City Announcement









BOCJOBS IMPACT

Economic Impact Zone Counties with Population

	2022 Population	% of Economic Impact Zone Population
Crockett	14,160	1.2%
Fayette	42,471	3.5%
Hardeman	24,629	2.0%
Haywood	16,797	1.4%
Lauderdale	25,224	2.1%
Madison	98,999	8.1%
Shelby	940,039	76.8%
Tipton	62,368	5.1%
Total	1,224,687	100%

SOURCE: Younger Associates, Claritas Environics

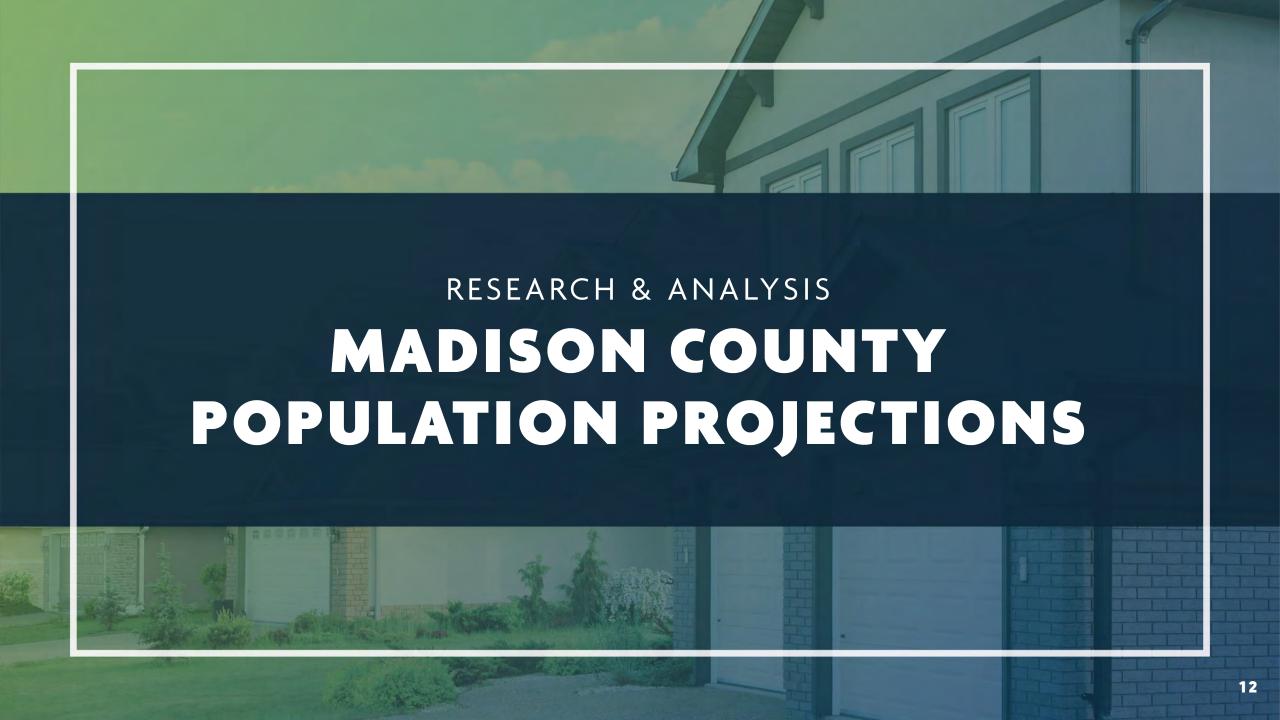


BOCJOBS IMPACT

BlueOval City Regional Economic Impact & Jobs Projection

Annual Impact of Operations	2024	2025	2026
Employment - Direct ¹	2,690	4,130	5,760
Weighted Average Hourly Wage ²	\$25.44	\$25.44	\$25.44
Average Benefit Load ³	22.5%	22.5%	22.5%
Projected Wages & Benefits - Direct ⁴	\$174,368,813	\$267,711,226	\$373,369,651
Direct Effect Encolorum and Multiplian ⁵	7 2270	7 7	7.4
Direct Effect Employment Multiplier ⁵	3.2238	3.3	3.4
Total Employment ⁶	8,672	13,629	19,584

SOURCE: 1. Direct employment projection from Ford Motor Company and SK Innovations. | 2. Supplied by Tennessee Department of Community and Economic Development. | 3. Average value of benefits paid to direct employees of Ford, on behalf of employees, such as vacation, paid time off, and health and other insurance, expressed as a percentage of average wages. | 4. Based on a 2,080 hour regular pay work year. | 5. U.S. BEA RIMSII Direct Effect Employment Multiplier for a region consisting of Crockett, Fayette, Hardeman, Haywood, Lauderdale, Madison, Tipton, and Shelby Counties. | 6. Total jobs (direct, indirect/induced) based upon direct employment projections and RIMSII data.





POPULATION LOCATION FACTORS

Research conducted nationally over the past 6-10 years has shown that top determining factors for families with young children choosing a location are:

- 1. Availability of housing
- 2. Quality of public education
- 3. Availability of high-speed internet
- 4. Commute distance



MADISON COUNTY POPULATION GROWTH ASSUMPTIONS

- 20% of BOC related population growth will locate in Madison County
- Household size will increase 2.4 to 2.6 persons per household
 - Madison County will compete effectively with higher rated public school systems
- Baseline population, un-related to BOC, will increase beyond prior projections

These are relatively aggressive growth assumptions



POPULATION PROJECTIONS

Madison County Population Projection 2035

Madison County 2022 Estimated Population ¹	98,999
2022 Estimated Population for BlueOval City Impact Zone ²	1,224,687
Madison County Percentage of BlueOval City Impact Region Population	8.1%
Baseline 2035 Madison County Population Projection ⁵	99,409
Baseline Growth for Madison County 2022-2035 ⁵	410

SOURCE: 1. Claritas Environics Analytics 2022 Population Report for Madison County based on data from the U.S. Census Bureau. | 2. Claritas Environics Analytics 2022 Population Report for the eight-county impact zone for BlueOval City based on data from the U.S. Census Bureau. Counties in the impact zone include: Crockett, Fayette, Hardeman, Haywood, Lauderdale, Madison, Shelby and Tipton. | 5. University of Tennessee State Data Center County Population Projections to 2070. Based on existing algorithms before BlueOval City announcement.



POPULATION PROJECTIONS

Madison County Population Projection 2035

Projected New Direct & Indirect Jobs from BlueOval City ³	19,600
Estimated Population Per Household ²	2.6
Projected Population Growth for Impact Zone from BlueOval City	50,960
Percentage of BlueOval City Growth Projected for Madison County ⁴	20.0%
Projected New Population for Madison County from BlueOval City	10,200

SOURCE: 2. Claritas Environics Analytics 2022 Population Report for the eight-county impact zone for BlueOval City based on data from the U.S. Census Bureau. Counties in the impact zone include: Crockett, Fayette, Hardeman, Haywood, Lauderdale, Madison, Shelby and Tipton. | 3. Data from Impact Analysis for 8-County Impact Zone for BlueOval City Performed by Younger Associates with Gresham Smith Partners, March 2022. | 4. Estimate based on commute zone times, development ready sites, and factors such as cost of living and public school locations.



POPULATION PROJECTIONS

Madison County Population Projection 2035

Adjusted Baseline Growth Projection for Madison County⁶

1,750 - 2,000

Projected Total Population Growth Range⁷

11,950 - 13,200

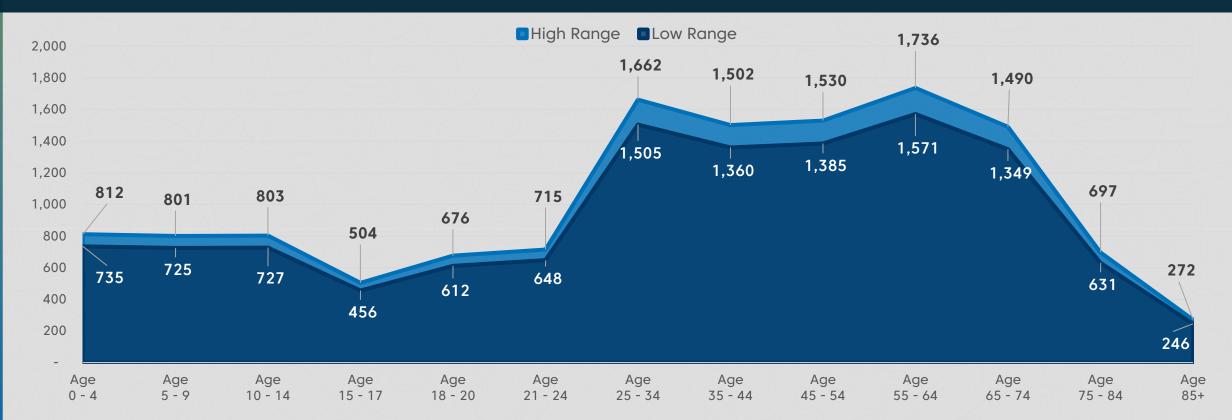
Projected Madison County Population

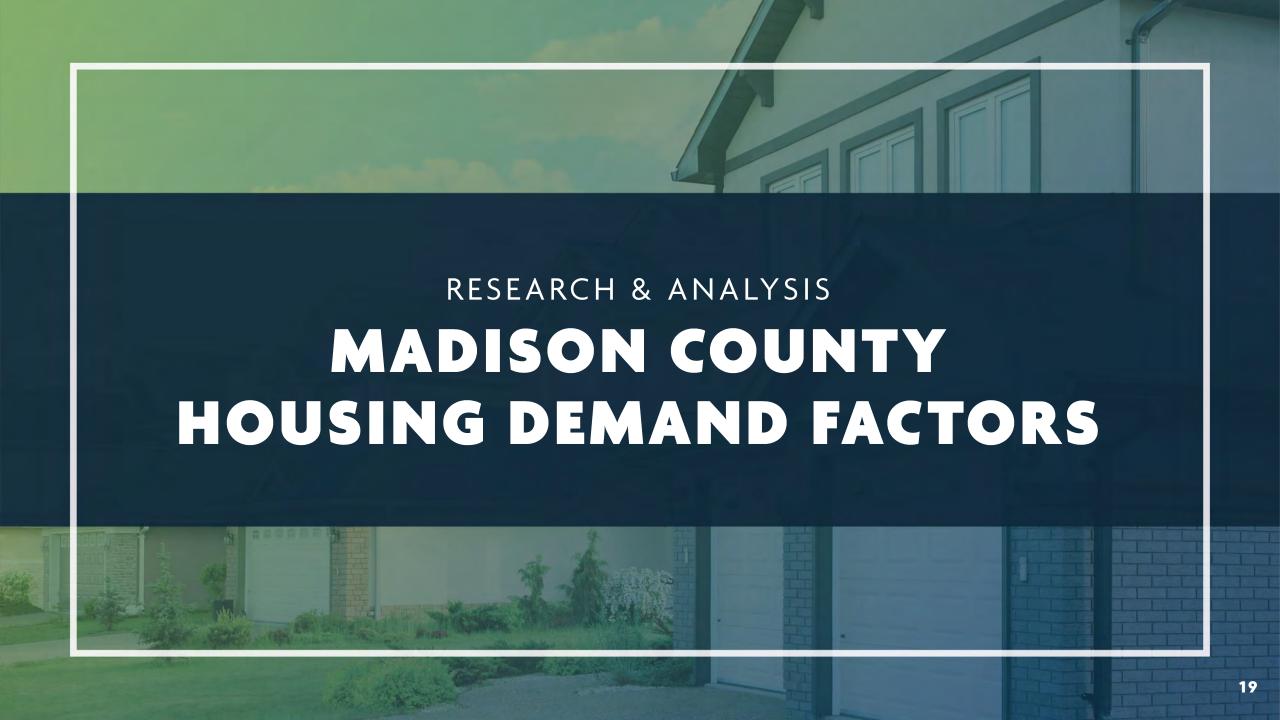
110,950 - 112,200



AGE PROJECTIONS

Projected Population Growth by Age Range 2022-2035 Projected Population Growth







- Jackson is neither the closest population center to BOC nor the largest metro area near the megasite.
- Eastern suburbs of Memphis have seen rapid population growth over the past decade and have populations nearing that of Jackson.
- Arlington, Lakeland, Bartlett, and Millington have slightly shorter commute times from BlueOval City than much of Jackson.



- Infrastructure
- Transportation



JACKSON OFFERS:

- Presence of higher education with eight colleges and university campuses.
- Healthcare with a high degree of specialization.
- Workers with household members who want a career can find more employment options in the metro areas such as Jackson.



JACKSON OFFERS:

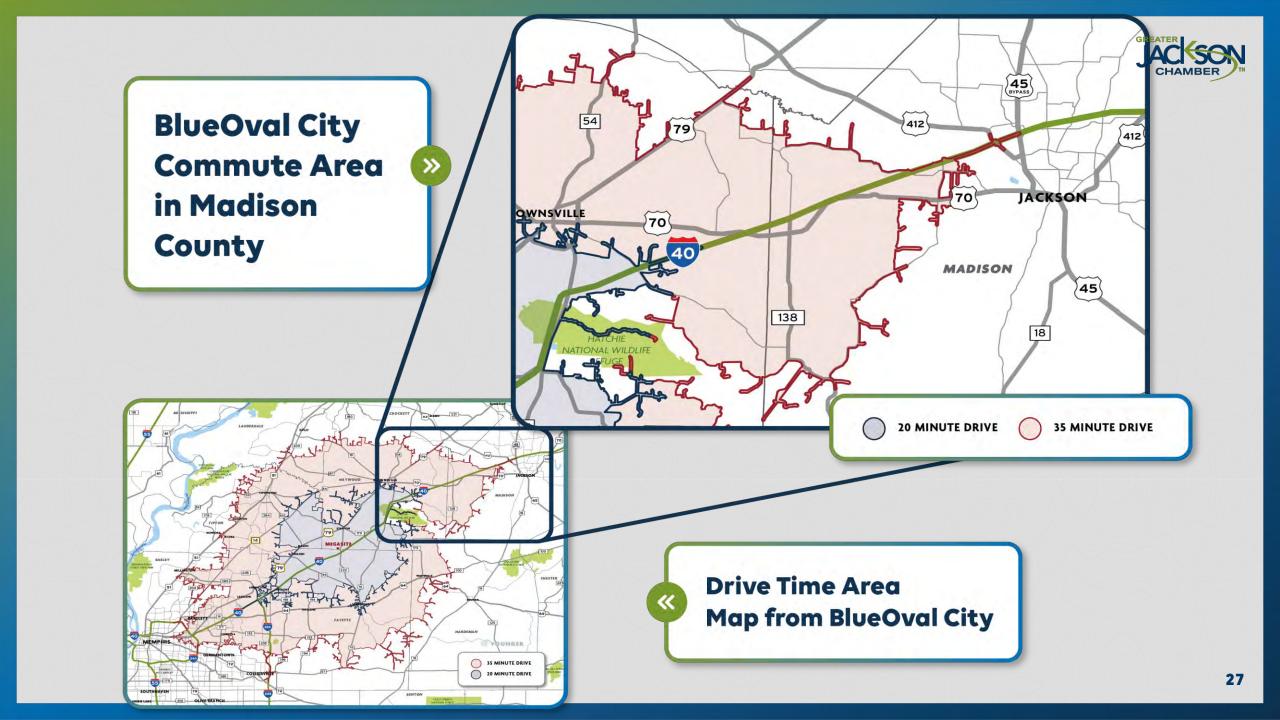
- Higher skilled manufacturing workers:
 executives, engineers, and technical workers for
 companies in neighboring counties have
 historically chosen Jackson.
- Historical trends and transportation patterns do favor Jackson-Madison County.

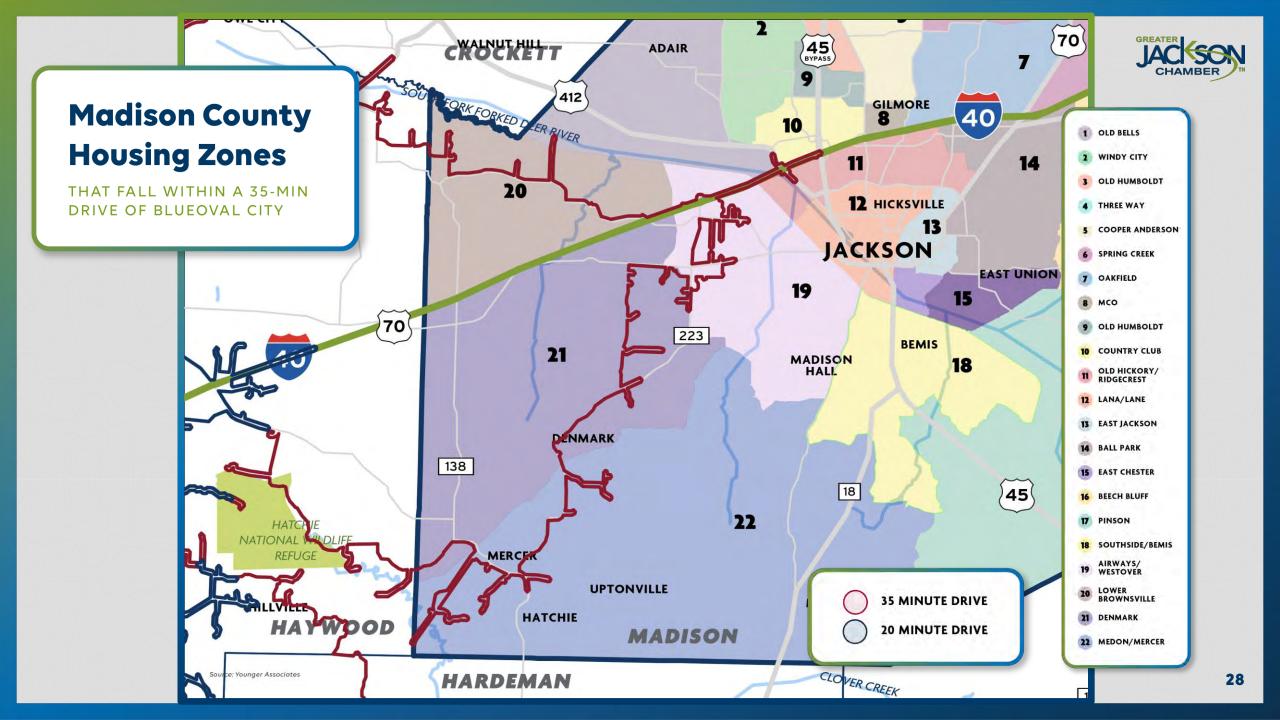


Economic Development Projects – As of November 2022

Company	Date Announced	Capital Investment	New Jobs	Project Type	County
Performance Food Group, Inc.	1/31/22	\$30,300,000	25	Exp	Shelby
Wall Innovations LLC	2/18/22	\$6,424,800	72	Recruit	Hardeman
Alfresco Pasta, LLC	3/1/22	\$3,859,341	35	New Location	Crockett
Kinspar LLC	3/31/22	\$951,000	22	Recruitment	McNairy
Excel Inc / DHL Supply Chain (USA)	3/31/22	\$7,076,368	76	Expansion New Location	Shelby
Columbiad Fabrication & Aviation	5/3/22	\$4,800,000	144	Expansion New Location	Henry
Parker Hannifin, Copper Products	5/31/22	\$2,163,000	36	Expansion	Weakley
Lightning Source	6/30/22	\$10,000,000	110	Expansion	Madison
Ventcon, Inc.	8/23/22	\$6,680,000	75	Recruitment	Madison
Georgia Pacific (Dixie®)	9/30/22	\$425,000,000	220	Expansion New Location	Madison
		Total	815		



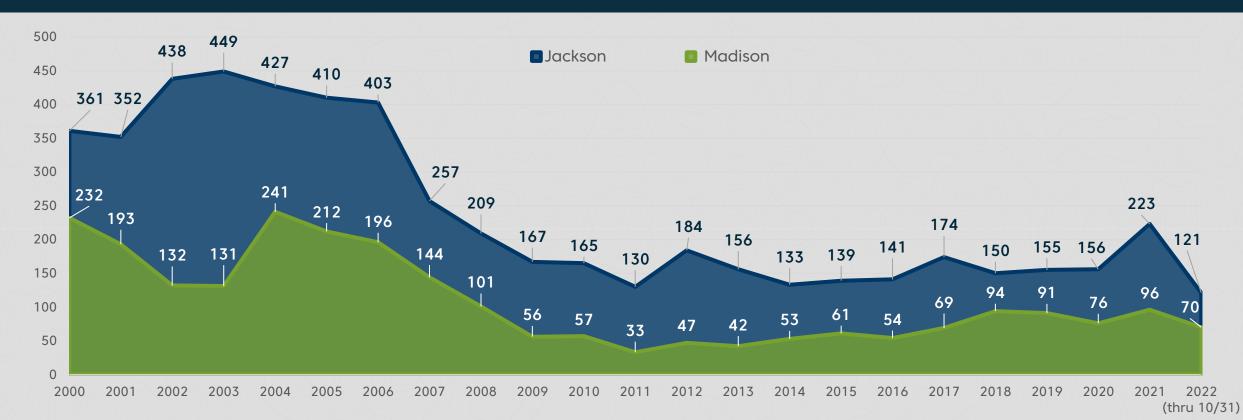






HOUSING STARTS

New Housing Starts Jackson & Madison County Housing Starts 2000 - October 31, 2022





HOUSING LISTINGS

Single-Family Homes Listed For Sale Madison County – As of November 2022

Total Houses Available	186
1 Bedroom	0
2 Bedroom	11
3 Bedroom	100
4 Bedroom	61
5+ Bedroom	14
Avg. List Price	\$319,755
Median List Price	\$279,700
Avg. Sq. Ft.	\$136
Avg. Days on Market	63

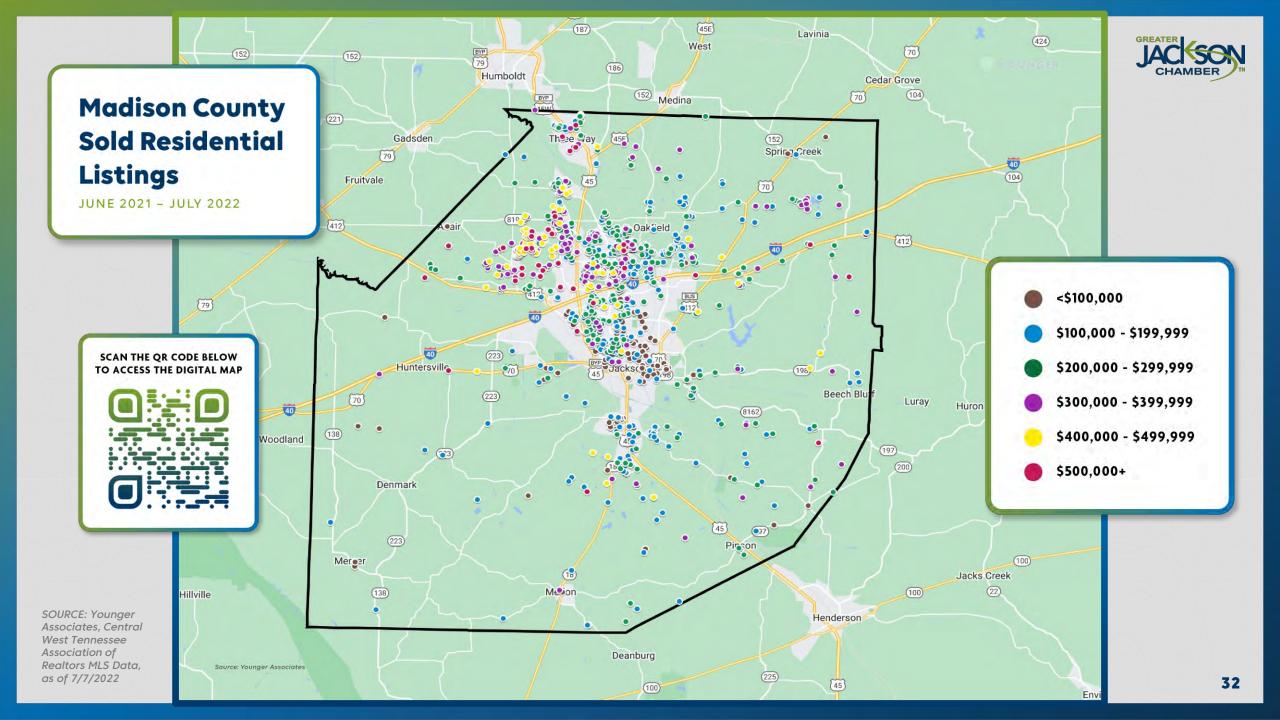


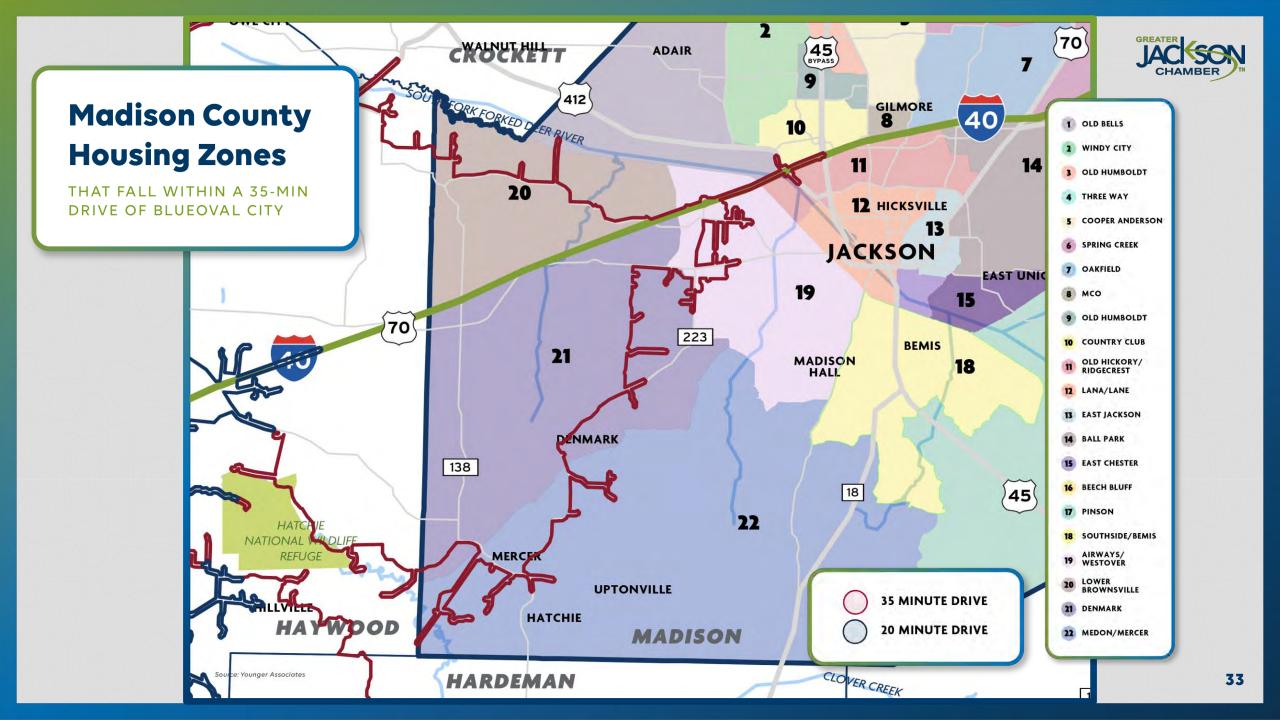
HOUSING SALES

Summary of Residential Housing Sales Madison County

	2021 (6/1/21-12/31/21)	2022 (1/1/22-11/22/22)
Total Houses Sold	1,441	1,122
1 Bedroom	3	2
2 Bedroom	125	82
3 Bedroom	756	625
4 Bedroom	455	324
5+ Bedroom	102	89
Avg. Sold Price	\$221,156	\$267,994
Median Sold Price	\$197,000	\$245,000
Avg. Sq. Ft.	2,067	2,090
Avg. Days on Market	17	20

SOURCE: Central West Tennessee Association of Realtors MLS Data, As of 11/21/2022







HOUSING DEVELOPMENTS

Single-Family Houses in Development Madison County

Housing Zone	Units
1	41
2	45
3	107
4	25
5	65
6	16
7	18
8	3

Housing Zone	Units
9	35
10	0
11	1
12	2
13	3
14	5
15	4
16	7

Housing Zone	Units
17	17
18	13
19	6
20	2
21	9
22	5
No address	5
Total	434



HOUSING DEVELOPMENTS

Single-Family In Planning Stage Madison County

Housing Zone	Units
7	111
5	16
5	15
5	105
1	16
3	30
2	27
3	65

Housing Zone	Units
5	134
3	16
5	44
5	10
2	53
2	82
Total	724



DEMAND PROJECTION

Single-Family Housing Demand Projection Madison County – 2022 to 2035

Projected Population Growth by 2035	Low Range	High Range
2022-2035 Projected Population Growth ¹	11,950	13,200
2022 Madison County Average Number Per Household Unit ²	2.45	2.45
Projected New Housing Units	4,878	5,388
2022 Madison County Percentage Owner Occupied Housing Units ¹	65.43%	
Projected New Owner-Occupied Housing Units	3,191	3,525



DEMAND PROJECTION

Single-Family Housing Demand Projection Madison County – 2022 to 2035

Distribution of Owner-Occupied Homes		Low Range	High Range
One Bedroom or Less	1.29%	41	45
2 Bedrooms	11.92%	380	420
3 Bedrooms	54.15%	1,728	1,909
4 Bedrooms	27.14%	866	957
5 or more Bedrooms	5.50%	176	194
	100%	3,191	3,525



PURCHASING POWER

Home Purchasing Power Range Jackson Housing Market 2025

	Low Range	High Range
Madison County Annual Avg Wage x1	\$146,522	\$234,435
Madison County Annual Avg Wage x2	\$293,044	\$468,870
BlueOval City Average Wage x1	\$132,288	\$211,661
BlueOval City Average Wage x2	\$264,576	\$423,322





APARTMENT INVENTORY

Multi-Family Apartment Inventory Madison County as of 7/7/2022



3,377
Number of Units

98.46%
Occupancy Rate



MULTI-FAMILY DEVELOPMENTS

Multi-Family Housing Units in Development Madison County

Name	Housing Zone	Units
Copper Creek Apartments	3	144
Aspell Recovery	9	8
Shadow Creek W Apartments	3	240
Bible Farm Apartments	3	282
Duplexes	9	4
	Total	678



MULTI-FAMILY DEVELOPMENTS

Multi-Family Housing Units Approved, Not In Development Madison County

Name	Housing Zone	Units
Alexandria Apts	10	264
The Shops of Campbell St	11	192
Banner at Sterling Farms/Smith Farms	3	240
The Summit	11	96
	Total	792

Name	Housing Zone	Units
Home2Suites By Hilton	7	89
StayApt Suites	14	59
	Total	148



DEMAND PROJECTION

Multi-Family Housing Demand Projection Madison County - 2022 to 2035

Projected Population Growth by 2035	Low Range	High Range
2022-2035 Projected Population Growth ¹	11,950	13,200
2022 Madison County Average Number Per Household Unit ²	2.45	2.45
Projected New Housing Units	4,878	5,388
2022 Madison County Percentage Rental Housing Units ¹	34.	57%
Projected New Rental Housing Units	1,686	1,863



DEMAND PROJECTION

Multi-Family Housing Demand Projection Madison County – 2022 to 2035

Distribution of Rental-Occupied Units		Low Range	High Range
One Bedroom or Less	23.00%	388	428
2 Bedrooms	33.81%	570	630
3 Bedrooms	36.83%	621	686
4 Bedrooms	5.38%	91	100
5 or more Bedrooms	0.98%	17	18
	100%	1,687	1,862



RENTING POWER

Estimated Monthly Rent Power Range Jackson Housing Market 2025

	Low Range	High Range
Madison County Annual Avg Wage x1	\$1,367	\$1,514
Madison County Annual Avg Wage x2	\$2,735	\$3,028
BlueOval City Average Wage x1	\$1,234	\$1,366
BlueOval City Average Wage x2	\$2,469	\$2,733



SUMMARY OF FINDINGS

- Jackson/Madison County will experience significant growth from BOC.
- In order to achieve growth potential, housing units will have to be added faster than in recent decades.
- Growth, particularly after 3-5 years, will occur in parts of Madison County closest to BOC.
- BOC workers have multiple choices of residential locations - metro, suburban and rural.
- Planning, infrastructure investments and continued improvements in public education will be necessary.

